

## MEMORANDUM OF AGREEMENT

BETWEEN

REGIONAL COMMAND - SOUTHWEST (RC(SW))

AND

OFFICE OF THE SECRETARY OF DEFENSE

TASK FORCE FOR BUSINESS AND STABILITY OPERATIONS (TFBSO)

I. PURPOSE. This Memorandum of Agreement (MOA) is to provide guidance, define responsibilities, and establish procedures regarding procurement strategy, funding, and program management of the Gereshk Distribution Center Project. This project is a TFBSO initiative and will be funded with TFBSO appropriated funds. RC(SW) will take over the lead for execution of this project as described herein. Completion of this project is targeted for July 2012.

II. BACKGROUND. The Gereshk Distribution Center Project is symbiotic with a series of projects focused on restoring the supply chain for farm produce (including cold storage components) between farms in southwest Afghanistan and customers within and outside of the region. This project reconnects the distribution route between producers in cities such as Marjeh, Sangin, Musa Qala, and Gereshk and transport companies that move these products throughout Afghanistan along Highway 1 (the Ring Road). Secondary benefits of this program will be the provision of dozens of jobs inside the Distribution Center, and in support of Distribution Center operations in the Gereshk community. This project will provide proof of concept for outside investment in additional distribution centers while developing local technical capabilities and logistics expertise.

RC(SW), United States Department of Agriculture (USDA), United States Agency for International Development (USAID), and TFBSO have been collaboratively working to rehabilitate all components of the Farm Produce Supply Chain throughout Helmand, Nimroz, and Kandahar Provinces. This supply chain was largely disintegrated through kinetic activity over the last decade, but previously provided over 90% of working class jobs and income in the area, especially in Helmand Province. This project will provide a central point where cold storage is available for farm produce, enabling consolidation and shipment of full truckloads of produce to market while avoiding the spoilage and physical damage resulting from smaller quantity movement without proper containers and refrigeration. This project includes the design, construction, training, and initial management of a distribution center containing primarily cold storage (with a small capacity for ambient storage) in the Gereshk area, adjacent to Highway 1.

The TFBSO led this initiative and will provide funding for the project. RC(SW) will transition to the lead role on this initiative as the service provider for TFBSO. TFBSO is not currently authorized to continue projects beyond 30 September 2011; therefore, nothing in this MOA will be interpreted to bind TFBSO after that date. It is in the best interest of all concerned parties, including the previously mentioned organizations sponsoring this project that it continues to be supported through the completion of the project. Therefore, RC (SW) will take the lead and oversee the project until completion. This includes ensuring approval of contract modifications, conducting final inspection of the completed project, and completing close-out documents.

III. EFFECTIVE DATE. This MOA becomes effective upon the date of the last signature on the document.

IV. AMENDMENTS. Amendments or revisions to this MOA may be proposed at any time by any party to this MOA. Changes will be incorporated to this document by mutual consent of all MOA signatories. Signatories will give 30 days notice of proposed changes.

V. RESPONSIBILITIES. RC(SW), upon signature of this MOA, will take over ownership of the Gereshk Distribution Center requirement and bear ultimate responsibility for its successful execution. TFBSO will provide funding to RC(SW) acting in a service-provider role.

1. Funding: The TFBSO will fund this project using FY2011 TFBSO appropriated funds not to exceed \$3,360,209.44. Processing of funding will commence upon execution of this MOA. TFBSO funds will be transferred via Military Interdepartmental Purchase Request (MIPR) to the RC(SW) for use by USACE to execute the Gereshk Distribution Center project.

2. Procurement: RC(SW) will ensure USACE conducts all aspects of the procurement. With the technical assistance of subject matter experts from TFBSO, USACE determines the most effective, efficient, economical, equitable, and ethical procurement strategy with regards to ensuring this project is completed in a reasonable amount of time.

3. Program Management: RC(SW) will provide all aspects of program management. TFBSO will provide subject matter expertise (SME) as available. If circumstances arise outside the control of TFBSO which prohibits the continued support thru September 30, 2011, TFBSO will notify the RC(SW) and coordinate program strategies.

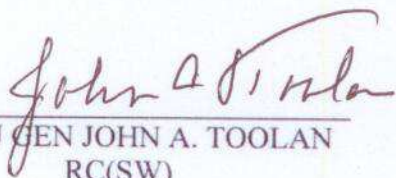
4. Project Execution: TFBSO will support RC(SW) throughout development of the requirement and statement of work, and contract execution, as required. RC(SW) will ensure successful execution of the project. Anticipated elements of the subsequent detailed package including Design, Construction, Training, Equipment, and Operating Contracts are described in the IGCE (enclosure 1).

5. Timeline. TFBSO will MIPR funds to RC(SW) when this MOA is signed by both parties. RC(SW) is responsible for ensuring obligation of funds no later than 30 September 2011. The target for completion of the project is 30 June 2012. It will be RC (SW) responsibility to provide proper transition between II MEF (FWD) and their replacements prior to completion of the project.

6. Severability. If any provision of this MOA is determined to be invalid or unenforceable, the remaining provisions shall remain in force and unaffected to the fullest extent permitted by law and regulation.

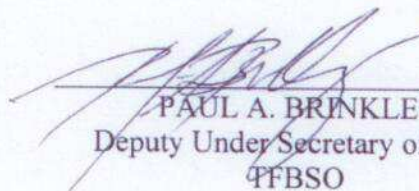
VI. AGREEMENT.

We, the undersigned, do agree to support the provisions of this document as presented this  
1<sup>ST</sup> day of JULY, 2011.



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MAJ GEN JOHN A. TOOLAN  
RC(SW)



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PAUL A. BRINKLEY  
Deputy Under Secretary of Defense  
FFBSO

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